X TAKES ALL: EXPERIENCES ARE THE NEW OUTCOMES



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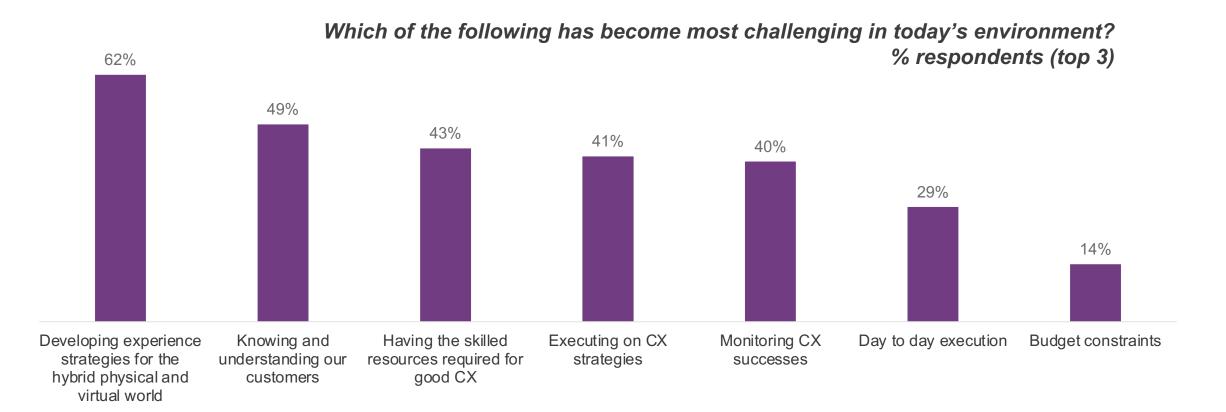


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perience strategy is leadership's greatest challenge in a hybrid world



Sample: 300 CX decision makers Source: HFS Research, 2022

Creating digital solutions for customers and employees is mission critical to differentiate

Which of the following are most important to driving brand differentiation with CX? % respondents (Rank 1)



hat kind of leadership roles are ambitious companies creating?

Chief Executive Officer

Long-term infinite mindset Strategy to drive profit with a purpose Forcing the change that is needed Balancing the desires of the stakeholder mix Collaborative innovative culture ESG mandate

Chief Partner Experience Officer

Supply chain partners Industry partners Cross-industry partners Technology & Business Service Partners **Hyperscaler Partners**

Chief Transformation Officer

IT and Business Operations End-to-end process ownership Data & decisions Cybersecurity Enabling technologies (automation, AI, blockchain, 5G, and others)

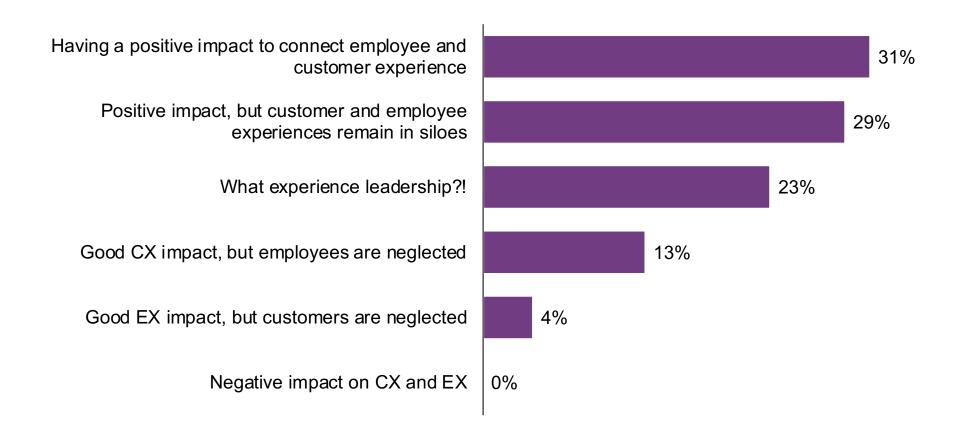
Chief Customer Experience Officer

Anticipate customer needs CX Design and Delivery Digital + Physical engagement Mindshare growth (marketing) Wallet-share growth (sales)

Chief Employee Experience Officer

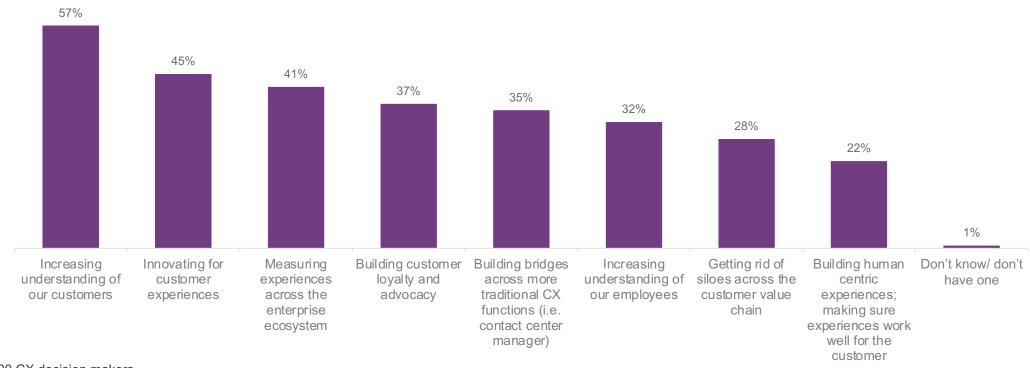
OneOffice skills Digitally Fluent Workforce Drive organizational values Organizational change management Alternative talent models Internal stakeholder alignment

Audience poll: What impact is your experiencefocused leadership having at your org?



does the role of the CXO fit into the modern enterprise?

What should be the primary imperatives of the Chief Experience Officer in today's enterprise?



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HFS is a unique analyst organization that combines deep visionary expertise with rapid demand side analysis of the Global 2000. Its outlook for the future is admired across the global technology and business operations industries. Its analysts are respected for their no-nonsense insights based on demand side data and engagements with industry practitioners.

HFS Research introduced the world to terms such as "RPA" (Robotic Process Automation) in 2012 and more recently, the HFS OneOffice™. The HFS mission is to provide visionary insight into the major innovations impacting business operations such as Automation, Artificial Intelligence, Blockchain, Internet of Things, Digital Business Models and Smart Analytics.



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